

CORPORATE RESOURCES DIRECTORATE & CHIEF EXEC'S UNIT

CHIEF EXECUTIVE - MICHAEL COUGHLIN

DIRECTOR OF RESOURCES - DAVE PEASLEY

	REVENUE ESTIMATES		
	2011/2012		2012/2013
	Estimate £'000	Probable £'000	Estimate £'000
TOTAL COST OF SERVICES	22,370	22,281	21,490
CHARGED TO NON GENERAL FUND SERVICES	3,581 cr	3,581 cr	3,581 cr
TOTAL COST OF DIRECTORATE SERVICES	18,789	18,700	17,909

CORPORATE RESOURCES DIRECTORATE & CHIEF EXEC'S UNIT

CHIEF EXECUTIVE - MICHAEL COUGHLIN

DIRECTOR OF RESOURCES - DAVE PEASLEY

		REVENUE ESTIMATES		
		2011/2012		2012/2013
	Page	Estimate	Probable	Estimate
		£'000	£'000	£'000
<u>CORPORATE RESOURCES</u>				
<u>FINANCIAL SERVICES - Alan Cross</u>				
FINANCE	7	4,419	4,330	4,354
REVENUES	7	980	980	1,083
NET COST OF REBATES	7	375 cr	375 cr	375 cr
		5,024	4,935	5,062
		5,024	4,935	5,062
<u>CENTRAL SERVICES, LAND & PROPERTY DEVELOPMENT - Jan Sagoo</u>				
CENTRAL SERVICES	8	2,785	2,785	2,850
LAND & PROPERTY DEVELOPMENT	8	925 cr	925 cr	932 cr
MEMBERS SERVICES	8	672	672	615
		2,532	2,532	2,533
		2,532	2,532	2,533
<u>LEGAL & DEMOCRATIC SERVICES - Chris Brooks</u>				
LEGAL SERVICES	9	1,456	1,456	1,484
COMMITTEE ADMINISTRATION	9	355	355	347
ELECTIONS	9	391	391	476
		2,202	2,202	2,307
		2,202	2,202	2,307
<u>PERSONNEL & PAYROLL SERVICES - Anne Burton</u>				
PERSONNEL & PAYROLL	9	1,812	1,812	1,696
		1,812	1,812	1,696
		1,812	1,812	1,696
<u>TOTAL COST OF CORPORATE RESOURCES</u>		11,570	11,481	11,598

CORPORATE RESOURCES DIRECTORATE & CHIEF EXEC'S UNIT

CHIEF EXECUTIVE - MICHAEL COUGHLIN

DIRECTOR OF RESOURCES - DAVE PEASLEY

	Page	REVENUE ESTIMATES		
		2011/2012		2012/2013
		Estimate £'000	Probable £'000	Estimate £'000
<u>CHIEF EXECUTIVE'S UNIT</u>				
<u>READING UK CIC - Tim Smith</u>				
READING UK CIC	10	166	166	146
		<u>166</u>	<u>166</u>	<u>146</u>
<u>COMMUNICATIONS - Derek Plews</u>				
COMMUNICATIONS & MAYORAL	10	524	524	532
		<u>524</u>	<u>524</u>	<u>532</u>
<u>CHIEF EXECUTIVE'S OFFICE - POLICY, PERFORMANCE & COMMUNITY - Zoe Hanim</u>				
CHIEF EXECUTIVE'S OFFICE	10	266	266	263
POLICY UNIT, SUSTAINABILITY & BUSINESS IMPROVEMENT	10	1,465	1,465	1,309
CUSTOMER SERVICES	11	1,407	1,407	1,220
INFORMATION TECHNOLOGY	11	5,048	5,048	4,504
COMMUNITY RENEWAL	11	467	467	438
VOLUNTARY SECTOR & GRANTS	11	1,457	1,457	1,480
		<u>10,110</u>	<u>10,110</u>	<u>9,214</u>
<u>TOTAL COST OF DIRECTORATE & UNIT SERVICES</u>		<u>22,370</u>	<u>22,281</u>	<u>21,490</u>

CORPORATE RESOURCES DIRECTORATE

FINANCIAL SERVICES - Alan Cross

		REVENUE ESTIMATES		
		2011/2012		2012/2013
Ref.		Estimate	Probable	Estimate
		£'000	£'000	£'000
FINANCE				
Direct Expenditure				
	Employees	1	3,348	3,259
	Running Expenses	2	1,262	1,262
		3	4,610	4,521
				4,534
	Income	4	191 cr	191 cr
		5	4,419	4,330
				4,354
REVENUES & BENEFITS				
Direct Expenditure				
	Employees	6	2,457	2,457
	Running Expenses	7	1,002	1,002
		8	3,459	3,459
				3,505
	Income	9	2,479 cr	2,479 cr
		10	980	980
				1,083
NET COST OF REBATES				
Direct Expenditure				
	Running Expenses	11	84,122	86,758
	Income	12	84,497 cr	87,133 cr
		13	375 cr	375 cr
				375 cr

CORPORATE RESOURCES DIRECTORATE

CENTRAL SERVICES, LAND & PROPERTY DEVELOPMENT - Jan Sagoo

		REVENUE ESTIMATES		
		2011/2012		2012/2013
Ref.		Estimate	Probable	Estimate
		£'000	£'000	£'000
CENTRAL SERVICES				
Direct Expenditure				
	Employees	1,033	1,033	1,054
	Running Expenses	2,573	2,573	2,633
		3,606	3,606	3,687
	Income	821 cr	821 cr	837 cr
		2,785	2,785	2,850
LAND & PROPERTY DEVELOPMENT				
Direct Expenditure				
	Employees	280	280	274
	Running Expenses	236	236	284
		516	516	558
	Income	1,441 cr	1,441 cr	1,490 cr
		925 cr	925 cr	932 cr
MEMBERS SERVICES				
Direct Expenditure				
	Employees	128	128	80
	Running Expenses	544	544	535
		672	672	615

CORPORATE RESOURCES DIRECTORATE

LEGAL & DEMOCRATIC SERVICES - Chris Brooks

		REVENUE ESTIMATES		
		2011/2012		2012/2013
Ref.		Estimate £'000	Probable £'000	Estimate £'000
LEGAL SERVICES				
Direct Expenditure				
	Employees	1,977	1,977	2,078
	Running Expenses	1,330	1,330	1,675
		3,307	3,307	3,753
	Income	1,851 cr	1,851 cr	2,269 cr
		1,456	1,456	1,484
COMMITTEE ADMINISTRATION				
Direct Expenditure				
	Employees	323	323	310
	Running Expenses	37	37	42
		360	360	352
	Income	5 cr	5 cr	5 cr
		355	355	347
ELECTIONS				
Direct Expenditure				
	Employees	160	160	153
	Running Expenses	244	244	336
		404	404	489
	Income	13 cr	13 cr	13 cr
		391	391	476

PERSONNEL & PAYROLL SERVICES - Anne Burton

PERSONNEL & PAYROLL SERVICES

Direct Expenditure				
	Employees	1,521	1,521	1,463
	Running Expenses	449	449	391
		1,970	1,970	1,854
	Income	158 cr	158 cr	158 cr

20

1,812	1,812	1,696
-------	-------	-------

CHIEF EXECUTIVE'S UNIT

READING UK CIC - Tim Smith

		REVENUE ESTIMATES			
		2011/2012		2012/2013	
Ref.		Estimate	Probable	Estimate	
		£'000	£'000	£'000	
READING UK CIC					
Direct Expenditure					
	Employees	1	197	197	210
	Running Expenses	2	34	34	24
		3	<u>231</u>	<u>231</u>	<u>234</u>
	Income	4	65 cr	65 cr	88 cr
		5	<u><u>166</u></u>	<u><u>166</u></u>	<u><u>146</u></u>

COMMUNICATIONS - Derek Plews

COMMUNICATIONS & MAYORAL

Direct Expenditure					
	Employees	6	408	408	422
	Running Expenses	7	239	239	239
		8	<u>647</u>	<u>647</u>	<u>661</u>
	Income	9	123 cr	123 cr	129 cr
		10	<u><u>524</u></u>	<u><u>524</u></u>	<u><u>532</u></u>

CHIEF EXECUTIVE'S OFFICE - POLICY, PERFORMANCE & COMMUNITY - Zoe Hanim

CHIEF EXECUTIVE'S OFFICE

Direct Expenditure					
	Employees	11	219	219	228
	Running Expenses	12	47	47	35
		13	<u>266</u>	<u>266</u>	<u>263</u>

POLICY UNIT, SUSTAINABILITY & BUSINESS IMPROVEMENT

Direct Expenditure					
	Employees	14	1,531	1,531	1,378
	Running Expenses	15	210	210	210
		16	<u>1,741</u>	<u>1,741</u>	<u>1,588</u>
	Income	17	276 cr	276 cr	279 cr

18

1,465	1,465	1,309
-------	-------	-------

CHIEF EXECUTIVE'S UNIT

CHIEF EXECUTIVE'S OFFICE - POLICY, PERFORMANCE & COMMUNITY - Zoe Hanim

		REVENUE ESTIMATES			
		2011/2012		2012/2013	
Ref.		Estimate	Probable	Estimate	
		£'000	£'000	£'000	
CUSTOMER SERVICES					
Direct Expenditure					
	Employees	1	1,334	1,334	1,147
	Running Expenses	2	100	100	100
		3	<u>1,434</u>	<u>1,434</u>	<u>1,247</u>
	Income	4	27 cr	27 cr	27 cr
		5	<u><u>1,407</u></u>	<u><u>1,407</u></u>	<u><u>1,220</u></u>
INFORMATION TECHNOLOGY					
Direct Expenditure					
	Employees	6	870	870	392
	Running Expenses	7	5,082	5,082	4,919
		8	<u>5,952</u>	<u>5,952</u>	<u>5,311</u>
	Income	9	904 cr	904 cr	807 cr
		10	<u><u>5,048</u></u>	<u><u>5,048</u></u>	<u><u>4,504</u></u>
COMMUNITY RENEWAL					
Direct Expenditure					
	Employees	11	397	397	427
	Running Expenses	12	115	115	115
		13	<u>512</u>	<u>512</u>	<u>542</u>
	Income	14	45 cr	45 cr	104 cr
		15	<u><u>467</u></u>	<u><u>467</u></u>	<u><u>438</u></u>
VOLUNTARY SECTOR & GRANTS					
Direct Expenditure					
	Employees	16	75	75	77
	Running Expenses	17	1,394	1,394	1,416
		18	<u>1,469</u>	<u>1,469</u>	<u>1,493</u>
	Income	19	12 cr	12 cr	13 cr

20

1,457	1,457	1,480
-------	-------	-------

DIRECTORATE OF EDUCATION AND CHILDREN'S SERVICES

DIRECTOR - ANNA WRIGHT

	REVENUE ESTIMATES		
	2011/2012		2012/2013
	Estimate	Probable	Estimate
	£'000	£'000	£'000
TOTAL COST OF DIRECTORATE SERVICES	31,219	32,169	30,862

DIRECTORATE OF EDUCATION AND CHILDREN'S SERVICES

SUMMARY COST OF SERVICES

	Page	REVENUE ESTIMATES		
		2011/2012		2012/2013
		Estimate £'000	Probable £'000	Estimate £'000
<u>SCHOOLS - Anna Wright</u>				
NURSERY SCHOOLS	14	1,887	1,887	1,909
PRIMARY SCHOOLS & NURSERY CLASSES	14	43,212	43,212	45,185
SECONDARY SCHOOLS	14	9,993	9,993	8,942
SPECIAL SCHOOLS	14	2,833	2,833	2,013
SCHOOLS SPECIFIC GRANTS	14	2,462 cr	2,462 cr	3,074 cr
		55,463	55,463	54,975
<u>DEDICATED SCHOOLS GRANT - Anna Wright</u>				
DEDICATED SCHOOLS GRANT	15	70,007 cr	70,007 cr	69,711 cr
<u>SCHOOL IMPROVEMENT - Kim Bergamasco</u>				
SCHOOL IMPROVEMENT	15	12,215	11,529	12,101
<u>CHILDREN'S SOCIAL CARE - Karen Reeve</u>				
CHILDREN'S SOCIAL CARE	15	13,920	16,263	15,291
<u>EXTENDED SERVICES - Melani Oliver</u>				
EXTENDED SERVICES	16	9,662	8,833	9,629
<u>BUSINESS TRANSFORMATION - Kevin McDaniel</u>				
BUSINESS TRANSFORMATION	16	4,732	4,834	4,740
<u>LOCALITY & CROSS DIRECTORATE - Anna Wright</u>				
LOCALITY & CROSS DIRECTORATE	16	5,234	5,254	3,837
<u>TOTAL COST OF DIRECTORATE SERVICES</u>		31,219	32,169	30,862

DIRECTORATE OF EDUCATION AND CHILDREN'S SERVICES

SCHOOLS - Anna Wright

		REVENUE ESTIMATES		
		2011/2012		2012/2013
Ref.		Estimate £'000	Probable £'000	Estimate £'000
NURSERY SCHOOLS				
Direct Expenditure				
	Employees	1,086	1,086	1,091
	Running Expenses	801	801	818
		1,887	1,887	1,909
PRIMARY SCHOOLS & NURSERY CLASSES				
Direct Expenditure				
	Employees	33,688	33,688	35,696
	Running Expenses	9,524	9,524	9,489
		43,212	43,212	45,185
SECONDARY SCHOOLS				
Direct Expenditure				
	Employees	7,994	7,994	7,043
	Running Expenses	1,999	1,999	1,899
		9,993	9,993	8,942
SPECIAL SCHOOLS				
Direct Expenditure				
	Employees	2,431	2,431	1,727
	Running Expenses	402	402	286
		2,833	2,833	2,013
SCHOOLS SPECIFIC GRANTS				
	Income	2,462 cr	2,462 cr	3,074 cr
		2,462 cr	2,462 cr	3,074 cr

DIRECTORATE OF EDUCATION AND CHILDREN'S SERVICES

DEDICATED SCHOOLS GRANT - Anna Wright

		REVENUE ESTIMATES		
		2011/2012		2012/2013
Ref.		Estimate	Probable	Estimate
		£'000	£'000	£'000
DEDICATED SCHOOLS GRANT				
Direct Expenditure				
	Running Expenses	1,132	1,132	760
1		1,132	1,132	760
Income				
2		71,139 cr	71,139 cr	70,471 cr
3		70,007 cr	70,007 cr	69,711 cr

SCHOOL IMPROVEMENT - Kim Bergamasco

SCHOOL IMPROVEMENT				
Direct Expenditure				
	Employees	4,596	4,398	4,614
	Running Expenses	9,790	9,679	9,512
6		14,386	14,077	14,126
Income				
7		2,171 cr	2,548 cr	2,025 cr
8		12,215	11,529	12,101

CHILDREN'S SOCIAL CARE - Karen Reeve

CHILDREN'S SOCIAL CARE				
Direct Expenditure				
	Employees	6,539	6,860	6,651
	Running Expenses	8,664	10,520	9,663
11		15,203	17,380	16,314
Income				
12		1,283 cr	1,117 cr	1,023 cr
13		13,920	16,263	15,291

DIRECTORATE OF EDUCATION AND CHILDREN'S SERVICES

EXTENDED SERVICES - Melani Oliver

		REVENUE ESTIMATES			
		2011/2012		2012/2013	
Ref.		Estimate	Probable	Estimate	
		£'000	£'000	£'000	
EXTENDED SERVICES					
Direct Expenditure					
	Employees	1	5,965	5,926	6,075
	Running Expenses	2	8,094	7,906	7,774
		3	14,059	13,832	13,849
	Income	4	4,397 cr	4,999 cr	4,220 cr
		5	9,662	8,833	9,629

BUSINESS TRANSFORMATION - Kevin McDaniel

BUSINESS TRANSFORMATION					
Direct Expenditure					
	Employees	6	2,940	2,906	2,877
	Running Expenses	7	3,041	3,177	3,069
		8	5,981	6,083	5,946
	Income	9	1,249 cr	1,249 cr	1,206 cr
		10	4,732	4,834	4,740

LOCALITY & CROSS DIRECTORATE - Anna Wright

LOCALITY & CROSS DIRECTORATE					
Direct Expenditure					
	Employees	11	5,147	5,105	4,679
	Running Expenses	12	1,292	1,354	360
		13	6,439	6,459	5,039
	Income	14	1,205 cr	1,205 cr	1,202 cr
		15	5,234	5,254	3,837

ENVIRONMENT, CULTURE AND SPORT DIRECTORATE

DIRECTOR - AMAR DAVE

	REVENUE ESTIMATES		
	2011/2012		2012/2013
	Estimate £'000	Probable £'000	Estimate £'000
TOTAL COST OF DIRECTORATE SERVICES	23,832	23,527	22,325

ENVIRONMENT, CULTURE AND SPORT DIRECTORATE

SUMMARY COST OF SERVICES

	Page	REVENUE ESTIMATES		
		2011/2012		2012/2013
		Estimate £'000	Probable £'000	Estimate £'000
<u>PLANNING & BUILDING CONTROL - Alison Bell</u>				
PLANNING & BUILDING CONTROL	20	933	933	783
		933	933	783
<u>TRANSPORT AND HIGHWAYS - Pat Baxter</u>				
TRANSPORT & CONCESSIONARY FARES	20	4,189	4,369	4,914
PARKING SERVICES	20	3,541 cr	4,071 cr	4,110 cr
CIVIL ENGINEERING	20	2,469	2,469	2,465
HIGHWAYS & DRAINAGE	21	401	401	561
TRAFFIC MANAGEMENT & IMPLEMENTATION	21	691	691	682
		4,209	3,859	4,512
<u>ENVIRONMENT & CONSUMER SERVICES - Kevin Holyer</u>				
ENVIRONMENTAL HEALTH & CONSUMER PROTECTION	21	1,837	1,826	1,787
REFUSE COLLECTION, WASTE DISPOSAL & STREET CARE	22	3,941	3,888	3,558
WASTE DISPOSAL (inc WBC & BFBC)	22	6,860	6,979	7,274
		12,638	12,693	12,619
<u>OTHER ENCAS SERVICES - Amar Dave</u>				
DIRECTOR AND BUSINESS SUPPORT	22	274	239	202
		274	239	202

ENVIRONMENT, CULTURE AND SPORT DIRECTORATE

SUMMARY COST OF SERVICES

	Page	REVENUE ESTIMATES		
		2011/2012		2012/2013
		Estimate £'000	Probable £'000	Estimate £'000
<u>CULTURAL SERVICES - Amar Dave</u>				
ARTS & THEATRES	22	699	699	423
ARTS & THEATRES CATERING	23	267 cr	267 cr	277 cr
MUSEUMS	23	425	425	411
ARCHIVES	23	145	145	153
LIBRARIES	23	1,804	1,804	1,544
CULTURE & SPORT DEVELOPMENT	24	286	286	108
PARKS & SPORT	24	2,386	2,386	2,030
RSL & OTHER LEISURE CENTRES	24	300	325	183 cr
		<u>5,778</u>	<u>5,803</u>	<u>4,209</u>
<u>TOTAL COST OF DIRECTORATE SERVICES</u>		<u>23,832</u>	<u>23,527</u>	<u>22,325</u>

ENVIRONMENT, CULTURE AND SPORT DIRECTORATE

PLANNING & BUILDING CONTROL - Alison Bell

		REVENUE ESTIMATES		
		2011/2012		2012/2013
	Ref.	Estimate £'000	Probable £'000	Estimate £'000
PLANNING & BUILDING CONTROL				
Direct Expenditure				
Employees	1	1,986	1,986	1,923
Running Expenses	2	376	376	305
	3	2,362	2,362	2,228
Income	4	1,429 cr	1,429 cr	1,445 cr
	5	933	933	783

TRANSPORT AND HIGHWAYS - Pat Baxter

TRANSPORT & CONCESSIONARY FARES

Direct Expenditure				
Employees	6	503	503	434
Running Expenses	7	4,649	4,649	5,325
	8	5,152	5,152	5,759
Income	9	963 cr	783 cr	845 cr
	10	4,189	4,369	4,914

PARKING SERVICES

Direct Expenditure				
Employees	11	627	712	604
Running Expenses	12	2,913	3,168	2,974
	13	3,540	3,880	3,578
Income	14	7,081 cr	7,951 cr	7,688 cr
	15	3,541 cr	4,071 cr	4,110 cr

CIVIL ENGINEERING

Direct Expenditure				
Employees	16	558	558	560
Running Expenses	17	2,145	2,145	2,139
	18	2,703	2,703	2,699
Income	19	234 cr	234 cr	234 cr
	20	2,469	2,469	2,465

ENVIRONMENT, CULTURE AND SPORT DIRECTORATE

TRANSPORT AND HIGHWAYS - Pat Baxter

		REVENUE ESTIMATES		
		2011/2012		2012/2013
	Ref.	Estimate £'000	Probable £'000	Estimate £'000
HIGHWAYS & DRAINAGE				
Direct Expenditure				
Employees	1	712	712	758
Running Expenses	2	838	838	777
	3	1,550	1,550	1,535
Income	4	1,149 cr	1,149 cr	974 cr
	5	401	401	561
TRAFFIC MANAGEMENT & IMPLEMENTATION				
Direct Expenditure				
Employees	6	491	491	502
Running Expenses	7	787	787	767
	8	1,278	1,278	1,269
Income	9	587 cr	587 cr	587 cr
	10	691	691	682

ENVIRONMENT & CONSUMER SERVICES - Kevin Holyer

ENVIRONMENTAL HEALTH & CONSUMER PROTECTION

Direct Expenditure				
Employees	11	4,053	4,068	4,037
Running Expenses	12	1,758	1,799	1,777
	13	5,811	5,867	5,814
Income	14	3,974 cr	4,041 cr	4,027 cr
	15	1,837	1,826	1,787

ENVIRONMENT, CULTURE AND SPORT DIRECTORATE

ENVIRONMENT & CONSUMER SERVICES - Kevin Holyer

		REVENUE ESTIMATES		
		2011/2012		2012/2013
	Ref.	Estimate £'000	Probable £'000	Estimate £'000
REFUSE COLLECTION, WASTE DISPOSAL & STREET CARE				
Direct Expenditure				
Employees	1	4,825	4,674	4,756
Running Expenses	2	4,115	4,098	3,881
	3	8,940	8,772	8,637
Income	4	4,999 cr	4,884 cr	5,079 cr
	5	3,941	3,888	3,558

WASTE DISPOSAL (inc WBC & BFBC)

Direct Expenditure				
Employees	6	153	153	166
Running Expenses	7	23,251	23,370	23,694
	8	23,404	23,523	23,860
Income	9	16,544 cr	16,544 cr	16,586 cr
	10	6,860	6,979	7,274

OTHER ENCAS SERVICES - Amar Dave

DIRECTOR AND BUSINESS SUPPORT

Direct Expenditure				
Employees	11	262	233	196
Running Expenses	12	12	6	6
	13	274	239	202

CULTURAL SERVICES - Amar Dave

ARTS & THEATRES

Direct Expenditure				
Employees	14	1,535	1,535	1,461
Running Expenses	15	3,334	3,334	3,328
	16	4,869	4,869	4,789
Income	17	4,170 cr	4,170 cr	4,366 cr
	18	699	699	423

ENVIRONMENT, CULTURE AND SPORT DIRECTORATE

CULTURAL SERVICES - Amar Dave

		REVENUE ESTIMATES		
		2011/2012		2012/2013
	Ref.	Estimate £'000	Probable £'000	Estimate £'000
ARTS & THEATRES CATERING				
Direct Expenditure				
Employees	1	93	93	83
Running Expenses	2	157	157	157
	3	250	250	240
Income				
	4	517 cr	517 cr	517 cr
	5	267 cr	267 cr	277 cr
MUSEUMS				
Direct Expenditure				
Employees	6	532	532	518
Running Expenses	7	156	156	156
	8	688	688	674
Income				
	9	263 cr	263 cr	263 cr
	10	425	425	411
ARCHIVES				
Direct Expenditure				
Employees	11	687	687	690
Running Expenses	12	349	349	358
	13	1,036	1,036	1,048
Income				
	14	891 cr	891 cr	895 cr
	15	145	145	153
LIBRARIES				
Direct Expenditure				
Employees	16	1,318	1,318	1,123
Running Expenses	17	776	776	771
	18	2,094	2,094	1,894
Income				
	19	290 cr	290 cr	350 cr
	20	1,804	1,804	1,544

ENVIRONMENT, CULTURE AND SPORT DIRECTORATE

CULTURAL SERVICES - Amar Dave

		REVENUE ESTIMATES		
		2011/2012		2012/2013
Ref.		Estimate £'000	Probable £'000	Estimate £'000
CULTURE & SPORT DEVELOPMENT				
Direct Expenditure				
	Employees	1	706	706
	Running Expenses	2	477	477
		3	1,183	1,183
				1,045
Income				
		4	897 cr	897 cr
		5	286	286
				108
PARKS & SPORT				
Direct Expenditure				
	Employees	6	1,548	1,548
	Running Expenses	7	1,581	1,581
		8	3,129	3,129
				2,916
Income				
		9	743 cr	743 cr
		10	2,386	2,386
				2,030
RSL & OTHER LEISURE CENTRES				
Direct Expenditure				
	Employees	11	1,535	1,535
	Running Expenses	12	1,107	1,107
		13	2,642	2,642
				2,559
Income				
		14	2,342 cr	2,317 cr
		15	300	325
				183 cr

HOUSING & COMMUNITY CARE DIRECTORATE

DIRECTOR - AVRIL WILSON

	REVENUE ESTIMATES		
	2011/2012		2012/2013
	Estimate £'000	Probable £'000	Estimate £'000
TOTAL COST OF DIRECTORATE SERVICES	47,933	47,564	48,098

HOUSING & COMMUNITY CARE DIRECTORATE

SUMMARY COST OF SERVICES

	Page	REVENUE ESTIMATES		
		2011/2012		2012/2013
		Estimate £'000	Probable £'000	Estimate £'000
<u>COMMUNITY CARE OPERATIONAL</u>				
<u>ADULT CARE - Suzanne Westhead</u>				
PHYSICAL OR SENSORY DISABILITY	27	4,178	4,401	4,548
LEARNING DISABILITY	27	10,517	10,906	10,422
MENTAL HEALTH	27	4,417	4,300	4,995
DRUG & ALCOHOL ACTION TEAM	27	205	206	207
OLDER PEOPLE	28	14,499	15,087	14,138
COMMUNITY CARE MANAGEMENT & OTHER	28	9,757	8,024	9,479
		43,573	42,924	43,789
<u>SAFER & STRONGER COMMUNITIES- John Wright</u>				
SAFER & STRONGER COMMUNITIES	29	694	741	695
		694	741	695
<u>COMMUNITY CARE MANAGEMENT & SUPPORT</u>				
<u>DIRECTORATE - Avril Wilson</u>				
DIRECTORATE	29	581	586	583
		581	586	583
<u>FINANCE & RESOURCES - Robert Poole</u>				
FINANCE & RESOURCES	29	295	295	292
DIRECTORATE RECHARGES	29	495 cr	494 cr	452 cr
		200 cr	199 cr	160 cr
<u>STRATEGY & PERFORMANCE - Sarah Gee</u>				
STRATEGY & PERFORMANCE	30	1,408	1,448	1,390
COMMUNITY CARE PROPERTY	30	304	299	305
		1,712	1,747	1,695
<u>HOUSING - Zelda Wolfle</u>				
HOUSING GENERAL FUND	30	1,253	1,234	1,255
BUILDING MAINTENANCE & PROPERTY MANAGEMENT	30	320	531	241

TOTAL COST OF DIRECTORATE SERVICES

1,573	1,765	1,496
47,933	47,564	48,098

HOUSING & COMMUNITY CARE DIRECTORATE

COMMUNITY CARE OPERATIONAL ADULT CARE - Suzanne Westhead

REVENUE ESTIMATES

	Ref.	2011/2012		2012/2013
		Estimate	Probable	Estimate
		£'000	£'000	£'000
PHYSICAL OR SENSORY DISABILITY				
Direct Expenditure				
Running Expenses	1	4,525	4,748	4,988
Income	2	347 cr	347 cr	440 cr
	3	4,178	4,401	4,548
LEARNING DISABILITY				
Direct Expenditure				
Employees	4	2,496	2,261	2,503
Running Expenses	5	13,470	14,076	13,400
	6	15,966	16,337	15,903
Income	7	5,449 cr	5,431 cr	5,481 cr
	8	10,517	10,906	10,422
MENTAL HEALTH				
Direct Expenditure				
Employees	9	1,265	1,269	1,269
Running Expenses	10	3,544	3,423	4,119
	11	4,809	4,692	5,388
Income	12	392 cr	392 cr	393 cr
	13	4,417	4,300	4,995
DRUG & ALCOHOL ACTION TEAM				
Direct Expenditure				
Employees	14	487	487	488
Running Expenses	15	2,418	2,419	2,419
	16	2,905	2,906	2,907
Income	17	2,700 cr	2,700 cr	2,700 cr

HOUSING & COMMUNITY CARE DIRECTORATE

COMMUNITY CARE OPERATIONAL ADULT CARE - Suzanne Westhead

REVENUE ESTIMATES

	Ref.	2011/2012		2012/2013
		Estimate £'000	Probable £'000	Estimate £'000
OLDER PEOPLE				
Direct Expenditure				
Employees	1	4,816	4,682	4,837
Running Expenses	2	14,754	15,394	14,576
	3	19,570	20,076	19,413
Income	4	5,071 cr	4,989 cr	5,275 cr
	5	14,499	15,087	14,138
COMMUNITY CARE MANAGEMENT & OTHER				
Direct Expenditure				
Employees	6	2,954	2,756	3,146
Running Expenses	7	7,025	5,491	6,805
	8	9,979	8,247	9,950
Income	9	222 cr	223 cr	472 cr
	10	9,757	8,024	9,479

HOUSING & COMMUNITY CARE DIRECTORATE

COMMUNITY CARE OPERATIONAL SAFER & STRONGER COMMUNITIES- John Wright

REVENUE ESTIMATES

	Ref.	2011/2012		2012/2013
		Estimate	Probable	Estimate
		£'000	£'000	£'000
SAFER & STRONGER COMMUNITIES				
Direct Expenditure				
Employees	1	440	487	441
Running Expenses	2	285	285	285
	3	725	772	726
Income	4	31 cr	31 cr	31 cr
	5	694	741	695

COMMUNITY CARE MANAGEMENT & SUPPORT DIRECTORATE - Avril Wilson

DIRECTORATE

Direct Expenditure				
Employees	6	444	444	446
Running Expenses	7	137	142	137
	8	581	586	583
	9	581	586	583

FINANCE & RESOURCES - Robert Poole

FINANCE & RESOURCES

Direct Expenditure				
Employees	10	291	291	288
Running Expenses	11	10	10	10
	12	301	301	298
Income	13	6 cr	6 cr	6 cr
	14	295	295	292
DIRECTORATE RECHARGES				
Income	15	495 cr	494 cr	452 cr

HOUSING & COMMUNITY CARE DIRECTORATE

COMMUNITY CARE MANAGEMENT & SUPPORT STRATEGY & PERFORMANCE - Sarah Gee

REVENUE ESTIMATES

	Ref.	2011/2012		2012/2013
		Estimate	Probable	Estimate
		£'000	£'000	£'000
STRATEGY & PERFORMANCE				
Direct Expenditure				
Employees	1	1,653	1,689	1,635
Running Expenses	2	44	48	44
	3	1,697	1,737	1,679
Income	4	289 cr	289 cr	289 cr
	5	1,408	1,448	1,390
COMMUNITY CARE PROPERTY				
Direct Expenditure				
Employees	6	147	142	148
Running Expenses	7	242	242	242
	8	389	384	390
Income	9	85 cr	85 cr	85 cr
	10	304	299	305

HOUSING - Zelda Wolfle

HOUSING GENERAL FUND

Direct Expenditure				
Employees	11	602	602	611
Running Expenses	12	1,295	1,218	1,265
	13	1,897	1,820	1,876
Income	14	644 cr	586 cr	621 cr
	15	1,253	1,234	1,255

BUILDING MAINTENANCE & PROPERTY MANAGEMENT

Direct Expenditure				
Employees	16	5,382	5,383	5,388
Running Expenses	17	4,510	4,510	4,286
	18	9,892	9,893	9,674

Income

19	9,572 cr	9,362 cr	9,433 cr
20	<u>320</u>	<u>531</u>	<u>241</u>